



Shareholder reference number (SRN)

2 June 2026

Dear shareholder

I am writing to inform you that the following documents are now available on the Tate & Lyle PLC website:

- Annual Report 2026 at www.tateandlyle.com/annual-report; and
- Notice of Annual General Meeting 2026 and a copy of the associated form of proxy at www.tateandlyle.com/investors/agm

AGM ARRANGEMENTS

The AGM will be held on Wednesday 22 July 2026 at 10.30am at 5 Marble Arch, London W1H 7EJ and online using the Lumi electronic meeting platform, enabling shareholders to attend, participate and vote remotely. Please refer to the Notice of Annual General Meeting 2026 for more details about online attendance, participation and voting.

LODGING YOUR VOTE

Your votes are important to us and I encourage you to submit your voting instructions as early as possible. You can submit your voting instructions in the following ways:

- Online via our registrars' website, www.shareview.co.uk. If you have a registered Shareview Portfolio, you can log in to vote using your unique credentials. If you have not registered, please follow the instructions on the Shareview website to create a portfolio. You will require your shareholder reference number which can be found on your voting document
- Via the CREST electronic proxy appointment service (for CREST members)
- Via the Proxymity platform (for institutional investors)
- By completing the proxy form (if one is enclosed) and returning it to our registrars by the methods set out in the Notice of Annual General Meeting
- If your holding is via the Corporate Sponsored Nominee, online at www.shareview.co.uk.

All valid proxy votes submitted will be counted and once the results have been verified by our registrars, Equiniti, they will be published on our website and released via a Regulatory Information Service.

The deadline for submitting your proxy instruction is 10.30am on Monday 20 July 2026. If your holding is via the Corporate Sponsored Nominee, the deadline for submitting your voting instruction is 10.30am on Friday 17 July 2026. If you wish to use an envelope, please address it to Freepost RTHJ-CLLL-KBKU, Equiniti, Aspect House, Spencer Road, Lancing BN99 6DA. No stamp is needed if it is posted in the UK. If the proxy form is posted outside the UK, you should return it in an envelope using the address on the back of the proxy form. You will need to pay postage.

EMAIL NOTIFICATIONS

If you wish to register to receive future notifications issued by Tate & Lyle PLC by email rather than by post, please visit our registrars' website, www.shareview.co.uk, and complete the registration form to sign up to Shareview. Shareview enables you to view information regarding your holding and to change your address and other details online.

DIVIDENDS PAID INTO YOUR BANK ACCOUNT

You can also request that dividends are paid directly into your bank or building society account via Shareview. This is more secure than receiving your dividend by cheque which could arrive late or be lost in the post. In addition, the dividend is paid into your account on the payment date which means you do not have to wait for a cheque to clear before the funds are available.

If you have any further questions about the AGM arrangements or would like to raise a question relating to the business of the AGM, please send an email to agmquestions@tateandlyle.com. You may also submit a question using the proxy form.

Yours faithfully

Victoria Barlow
Company Secretary