

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. If you are in any doubt as to the action you should take, you are recommended to seek your own personal financial advice immediately from your stockbroker, bank manager, solicitor, accountant or other independent financial adviser who, if you are taking advice in the United Kingdom, is authorised pursuant to the Financial Services and Markets Act 2000 or, if you are in a territory outside the United Kingdom, is an appropriately authorised independent financial adviser.

If you have sold or otherwise transferred all of your shares in Tate & Lyle plc, please send this document at once to the purchaser or transferee, or to the stockbroker, bank or other agent through whom the sale or transfer was effected for transmission to the purchaser or transferee. However, this document should not be forwarded or transmitted in whole or in part in, into or from any jurisdiction where to do so would constitute a violation of the relevant laws of such jurisdiction.

18 May 2026

Dear Shareholder, and, for information purposes only, persons with information rights and Share and Option Scheme Participants

Possible Offer for Tate & Lyle plc (“Tate & Lyle”) by Ingredion Incorporated (“Ingredion”)

On 14 May 2026, Tate & Lyle made a possible offer announcement (the “**Tate & Lyle Announcement**”) and Ingredion made an announcement on the same day in response to the Tate & Lyle Announcement (the “**Ingredion Announcement**”) and, together with the Tate & Lyle Announcement, the “**Announcements**”).

In accordance with Rule 2.11 of the UK City Code on Takeovers and Mergers (the “**Code**”), copies of the Announcements are available to you on Tate & Lyle’s website at <https://www.tateandlyle.com/investors-hub>. Copies of the Announcements and all other information, documents and announcements relating to this situation will remain available during the course of the offer period on Tate & Lyle’s website at <https://www.tateandlyle.com/investors-hub>.

Although the Tate & Lyle Announcement has put Tate & Lyle into what is known as an “offer period” under the Code, there can be no certainty that an offer will in fact be made.

The Tate & Lyle Announcement is not a formal offer. You do not need to take any action.

Please contact our Registrar on 0371 384 2063 (for UK calls) or +44 (0) 371 384 2063 (for calls outside the UK) for any administrative queries you may have.

Yours sincerely

David Hearn

Chair

On behalf of Tate & Lyle plc

Directors' Responsibility Statement

The Directors of Tate & Lyle accept responsibility for the information contained in this document. To the best of the knowledge and belief of the Directors, who have taken all reasonable care to ensure such is the case, the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information.

This document and the Announcements are for information purposes only and do not constitute an offer to sell or an invitation to purchase any securities or the solicitation of an offer to buy any securities, pursuant to the offer or otherwise.

Provision of addresses, electronic addresses and other details

Please note that addresses, electronic addresses and certain other information provided by the shareholders of Tate & Lyle, persons with information rights and other relevant persons for the receipt of communications from Tate & Lyle may be provided to an offeror during the offer period as required under Section 4 of Appendix 4 of the Code.

Publication on Website

A copy of this document will be made available subject to certain restrictions relating to persons resident in restricted jurisdictions on Tate & Lyle's website at <https://www.tateandlyle.com/investors-hub> by no later than 12 noon (London time) on the next business day following the date of this document. For the avoidance of doubt, the contents of this website are not incorporated into and do not form part of this document.

You may request a hard copy of this document by contacting the Registrar on 0371 384 2063 (for UK calls) or +44 (0) 371 384 2063 (for calls outside the UK). You may also request that all future documents, announcements and information to be sent to you in relation to this situation should be in hard copy form.

Dealing disclosure requirements

Under Rule 8.3(a) of the Code, any person who is interested in 1% or more of any class of relevant securities of an offeree company or of any securities exchange offeror (being any offeror other than an offeror in respect of which it has been announced that its offer is, or is likely to be, solely in cash) must make an Opening Position Disclosure following the commencement of the offer period and, if later, following the announcement in which any securities exchange offeror is first identified. An Opening Position Disclosure must contain details of the person's interests and short positions in, and rights to subscribe for, any relevant securities of each of (i) the offeree company and (ii) any securities exchange offeror(s). An Opening Position Disclosure by a person to whom Rule 8.3(a) applies must be made by no later than 3.30pm (London time) on the 10th business day following the commencement of the offer period and, if appropriate, by no later than 3.30 pm (London time) on the 10th business day following the announcement in which any securities exchange offeror is first identified. Relevant persons who deal in the relevant securities of the offeree company or of a securities exchange offeror prior to the deadline for making an Opening Position Disclosure must instead make a Dealing Disclosure.

Under Rule 8.3(b) of the Code, any person who is, or becomes, interested in 1% or more of any class of relevant securities of the offeree company or of any securities exchange offeror must make a Dealing Disclosure if the person deals in any relevant securities of the offeree company or of any securities exchange offeror. A Dealing Disclosure must contain details of the dealing concerned and

of the person's interests and short positions in, and rights to subscribe for, any relevant securities of each of (i) the offeree company and (ii) any securities exchange offeror, save to the extent that these details have previously been disclosed under Rule 8. A Dealing Disclosure by a person to whom Rule 8.3(b) applies must be made by no later than 3.30 pm (London time) on the business day following the date of the relevant dealing.

If two or more persons act together pursuant to an agreement or understanding, whether formal or informal, to acquire or control an interest in relevant securities of an offeree company or a securities exchange offeror, they will be deemed to be a single person for the purpose of Rule 8.3.

Opening Position Disclosures must also be made by the offeree company and by any offeror and Dealing Disclosures must also be made by the offeree company, by any offeror and by any persons acting in concert with any of them (see Rules 8.1, 8.2 and 8.4).

Details of the offeree and offeror companies in respect of whose relevant securities Opening Position Disclosures and Dealing Disclosures must be made can be found in the Disclosure Table on the Takeover Panel's website at www.thetakeoverpanel.org.uk, including details of the number of relevant securities in issue, when the offer period commenced and when any offeror was first identified. You should contact the Panel's Market Surveillance Unit on +44 (0)20 7638 0129 if you are in any doubt as to whether you are required to make an Opening Position Disclosure or a Dealing Disclosure.