

2026 Statement on anti-slavery, forced and child labour and human trafficking

This statement sets out the steps that Tate & Lyle PLC¹ is taking to avoid and prevent slavery, forced and child labour and human trafficking from taking place in our own operations and facilities and throughout our supply chain for the period ending on 31 March 2026. The UK Modern Slavery Act of 2015, the Australia Modern Slavery Act², the California Transparency in Supply Chains Act of 2010 and Canada's Fighting Against Forced Labour and Child Labour in Supply Chains Act³ require certain businesses to provide public statements in this regard. Tate & Lyle reviews and updates this statement annually.

Overarching statement

Slavery, the use of child labour and human trafficking are abuses of a person's freedoms and rights. We are wholly opposed to such abuses wherever they occur. We have taken, and will continue to take, several steps that seek to ensure that slavery, forced and child labour and human trafficking do not take place in any part of our business or our supply chain. We are committed to continual improvement of our policies, standards, practices, and programmes with a view to eliminating these practices from any part of our business or activities.

Our structure and business

Tate & Lyle is a global provider of ingredients and solutions primarily for the food and beverage industries, operating from around 75 locations worldwide. The Company is headquartered in London, UK. As at 31 March 2026, we employed around 4700 people globally and had manufacturing operations as follows:

- One corn wet mill in the US and two corn wet mills in Europe.
- Two pectin facilities in Europe (one of which also produces carrageenan) and one in Brazil.
- A sucralose facility in the US.
- Two dietary fibre plants in China.
- A citrus peel processing plant in Brazil.
- One stevia facility in China and a stevia production line in the US.
- Two speciality gums facilities in the US and one in China.
- A seaweed sourcing entity in Tanzania.
- A number of other smaller ingredient processing plants and blending facilities worldwide.

We also had a global network of 21 Customer Innovation and Collaboration Centres (labs); 8 Research Centres; and a network of offices worldwide. Further information on our structure and business is made available on our website at www.tateandlyle.com.

Our supply chain

Nearly all our ingredients are produced from agricultural crops, predominantly corn which is purchased from the 'corn belts' of the US and Europe, both direct from farmers and indirectly from farming cooperatives and others. We make Sucralose from sugar, which is purchased predominantly from the US and Brazil. For our stevia plant in China, we buy leaves from farmer cooperatives. Stevia from the US includes stevia extract purchased from Latin America. The supply chain of our fibre business in China is from locally sourced corn starch. The supply chain for our FOS and GOS dietary fibre business in China includes procurement of sugar and lactose from China, US, Latin America and the wider Asia Pacific region. We procure chickpeas from the US and Canada. We buy 3 different types of corn syrup for our speciality gums facilities in the US. Sugar is used in our pectin facilities in Germany, Denmark, Brazil, and also our US facilities. Citrus peel is used in the pectin facilities in Denmark, Germany and Brazil, primarily coming from juicers. Seaweed, primarily coming from Africa

¹ For the UK, this statement for Tate & Lyle PLC covers the entire Tate & Lyle group of companies, including but not limited to the following UK entities: Tate & Lyle Ventures Limited, Tate & Lyle Ventures II LP, Tate & Lyle UK Limited, Tate & Lyle Technology Limited, Tate & Lyle Pension Trust Limited, Tate & Lyle Overseas Limited, Tate & Lyle Mold UK Limited, Tate & Lyle Investments Limited, Tate & Lyle Investments Brazil Limited, Tate & Lyle Investments America Limited, Tate & Lyle International Finance PLC, Tate & Lyle Industries Limited, Tate & Lyle Holdings Limited, Tate & Lyle Holdings Americas Limited, Tate & Lyle Group Services Limited, Tate & Lyle Export Holdings Limited, Hahntech International Limited, G. C. Hahn and Company Limited, Astaxanthin Manufacturing Limited, and CP Kelco UK Limited.

² While we are not required to file a statement with the Australian government due to the size of our operations, we do comply with the spirit of the law.

³ For Canada, this statement is for Tate & Lyle Solutions USA LLC

(Tanzania) and South America (Chile), is used in the Denmark facility. We also use smaller volumes of a variety of mainly agricultural products, sourced globally depending on the particular raw material, to produce blended ingredient solutions.

In addition to ingredients for our products, our supply chain also provides services to cater for the operational needs of our manufacturing facilities and other elements of our business. Our suppliers are often located in the same country as our facilities.

Our Programme

Building upon steps taken in prior years, this year, human trafficking training continued, further risk assessment and due diligence work was completed on our suppliers in relation to human rights risks, we continued our Responsible Sourcing (Supplier Audit) Programme, and we have two Management Committees: (i) the Modern Slavery Working Group, comprised of representatives from Ethics & Compliance, Procurement, Sustainability, and Human Resources who meet to identify risks/new opportunities in our overall Modern Slavery Programme; and (ii) our Supplier Compliance Committee, made up of Ethics & Compliance and Procurement, to review escalations of risks from our due diligence, audit or Whistleblowing Programme related to suppliers.

Risk Assessment

We believe that the risk of slavery and human trafficking, as well as forced and child labour, within our own organisation is substantially avoided and mitigated as a result of the policies, standards, practices and training and awareness programmes that we have in place; the oversight built into our line management structure and business operations; our use of the Sedex social and ethical compliance system (www.sedexglobal.com) including Sedex Members Ethical Trade Audits (SMETA) external audits of our manufacturing facilities as well as key manufacturing suppliers and, the knowledge and integrity of our staff.

We consider that the greater risk of slavery, forced and child labour and human trafficking is in our supply chain where we undertake procurement activities, and where operations and managerial oversight are out of our direct control. In the last year, we updated our risk assessment for human rights risk by completing a supplier mapping and risk assessment exercise for the combined business including (i) our suppliers of ingredients, packaging, and chemicals as well as tollers (collectively Tier 1 suppliers); (ii) manufacturing suppliers of Tier 1 suppliers (collectively identified as non-Tier 1 suppliers); and (iii) from a service perspective, providers of outsourced labour. Based on this supplier mapping, much of our highest volume suppliers are deemed lower risk from human rights perspective – such as our corn supply chain in the US and Europe, but there are some higher risk areas from Tate & Lyle legacy primarily in our blending business – where we have smaller volume sourcing of palm oil or cocoa. We also identified through the mapping exercise priority suppliers to obtain due diligence for legacy CP Kelco (such as peel suppliers in Latin America). We work proactively to minimise the risk of slavery, forced and child labour and human trafficking within our supply chains through the policies, standards, practices and training and awareness programmes described in this statement.

Policies

Tate & Lyle's commitment to respecting human rights and operating in compliance with all laws and in accordance with fair labour practices is evidenced by our Code of Ethics. The Workplace and Human Rights section of our Code provides a clear directive to both our employees and business partners that we do not use forced or child labour, we respect employee's rights of freedom of association, and we follow the direction of the International Bill of Human Rights. Our group Human Resources policies, Contingent Worker Policy, Global Procurement Policy and Group Environment, Health and Safety Policy support our Code.

Our Engagement of Third Parties policy and procedure details our due diligence and audit policies for high risk suppliers. We also highlight what would be deemed as a red flag when reviewing suppliers, to ensure heightened awareness. We also require our suppliers to adhere to our Supplier Code of Conduct which directly prohibits them from engaging in forced labour, child labour or unfair labour practices. A copy of the Supplier Code of Conduct can be found on our website: [Tate & Lyle Supplier Code of Conduct](#).

We continue to include expanded contractual clauses that address slavery, forced and child labour and forced labour with those suppliers with whom we have a direct contractual relationship.

Due Diligence and Audits

Our due diligence and audit programmes continued in FY26.

As part of our Responsible Sourcing Programme, we have continued to use the Sedex social and ethical compliance system (www.sedexglobal.com) and the SMETA 4- Pillar audit protocol⁴ - which includes assessment against the Ethical Trading Initiative (ETI) base code requirements – in our manufacturing supply chain, whether Tier or non-Tier 1 suppliers. We also expanded the programme to accept certain additional compliance assessments, such as Ecovadis, which many of our North American based chemical suppliers have completed.

As a combined business, we completed 97 additional audits in FY26. We have also acknowledged an additional 46 Ecovadis assessments. To date, our Responsible Sourcing Programme has seen over 78% of our highest value suppliers (Tier 1 and Tier 2) audited/independently assessed, amounting to more than 90% of our spend with these suppliers audited. As a combined organisation, we are now exceeding levels of coverage from last year for the legacy Tate business alone. In addition, over 80% of our highest value suppliers in high-risk jurisdictions have also now been audited, or over 80% by spend. This means we have exceeded our objectives set in all categories for FY26.

In addition to audit requirements for all in-scope suppliers with annual spend above \$100k, desktop due diligence or validation is conducted per policy for all newly identified high-risk suppliers (that, by and large, includes all manufacturing suppliers based in high-risk jurisdictions). That means that even where we do not have an audit in place, we aim to have due diligence for these deemed higher risk suppliers. In FY26, this means a further 15% of in scope suppliers in high risk jurisdictions (or 10% by spend) have a due diligence in place, awaiting an audit. For the remaining 5% of suppliers, due diligence is in progress and is expected to be in place in early FY27. Alongside these efforts, we continue to maintain our BCorp Certification for our Tanzania operations, reflecting our commitment to sustainability, environmental stewardship, and social responsibility.

In FY26, no major issues have been identified in our supply chain through audits, due diligence or Whistleblowing, including no evidence of forced labour, child labour or human trafficking. While certain minor findings were identified during audits that required remediation (for instance a blocked exit), these were followed up with appropriate corrective action plans. We also continue to monitor all suppliers in the programme with appropriate follow-on audits or due diligence at an interval based on risk identified.

We plan to continue to expand our Responsible Sourcing Programme in FY27 with enhanced Key Performance Indicators. It is our goal to have alignment with all our suppliers related to human rights concerns such as child labour, forced labour, health and safety, freedom of association, the right to collective bargaining, discrimination, disciplinary practices, working hours and remuneration.

Training and Communications

This year we continued to require employees in certain roles to complete Modern Slavery training (over 1000 employees completed this, this year). We also reinforced our policies with suppliers with our Supplier Code of Conduct provided to suppliers as part of our due diligence and audit programmes.

Verification

To verify the output of our programme, our Head of Ethics & Compliance undertakes an annual process which requires management worldwide to certify they are not aware of any breaches of our Code, to include any issues of concerns related to slavery, child labour, forced labour or human trafficking, and/or to confirm that they have reported any breaches or issues that they became aware of during the previous year. The findings of this process are reported to the Board's Audit Committee annually.

We also verify continued compliance by our operating sites by participating in our own SMETA audits. For suppliers, where we have had findings within an audit that identify potential areas of improvement, our escalation procedures and Supplier Compliance Committee are in place to ensure we drive action plans to completion.

Our Supplier Compliance Committee is also the appropriate forum for any whistleblowing concerns to be discussed,

⁴ The SMETA 4-Pillar audit protocol is a standardised international audit procedure and checklist to audit sites against local laws and international standards for Labour / social compliance, Safety & Health, Environment and Business Integrity; including for labour / social compliance the Ethical Trading Initiative (ETI) Base Code - which is itself based on the ILO (International Labour Organisation) Core Conventions and the UDHR (Universal Declaration of Human Rights). These audits are conducted by independent, third-party accredited audit companies using auditors that are trained and certified to conduct them.

whether raised internally or through SafeCall⁵, about forced, child or other forms of modern forms of slavery. The Supplier Compliance Committee meets at least monthly (and ad hoc as needed) to review any escalations.

Effectiveness and Performance Review

We monitor on an ongoing basis certain key performance indicators (KPIs) to allow us to assess and review the effectiveness of the steps we have taken that seek to ensure slavery and human trafficking do not take place in any part of our business or our supply chains. These are regularly discussed in the Modern Slavery Working Group meetings and periodically reviewed with the Board.

This statement was approved by the Board of Tate & Lyle PLC on 31 March 2026.

Nick Hampton, Chief Executive, By order of the Board, 31 March 2026.

Canadian Attestation

In accordance with the requirements of the Canada's Fighting Against Forced Labour and Child Labour in Supply Chains Act, and in particular section 11 thereof, I attest that I have reviewed the information contained in the report for the entity or entities listed above. Based on my knowledge, and having exercised reasonable diligence, I attest that the information in the report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year listed above.

Signed



Name: Nick Hampton

Title: Chief Executive

Effective Date: 31 March 2026

⁵ Safecall is an external, independent, confidential, and anonymous third-party reporting service (or 'whistleblower hotline'), for the reporting of issues or concerns regarding our Code of Ethics, Supplier Code of Conduct or any other matter; through free phone numbers in 47 countries and by email. Use of this line is open to all employees, contractors, suppliers, customers and other third parties. We encourage anyone who has relevant information to report suspected violations of this policy either directly to senior management within Tate & Lyle or through SafeCall. We promote this service through both our internal and external websites, site posters and communications campaigns. All reports are investigated and, if substantiated, remediated.