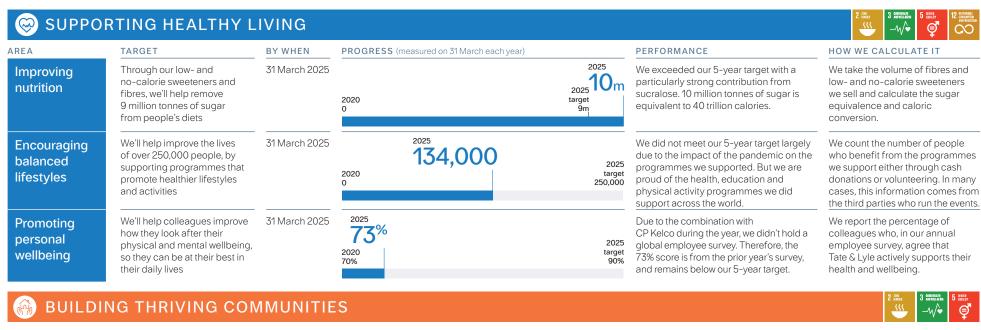
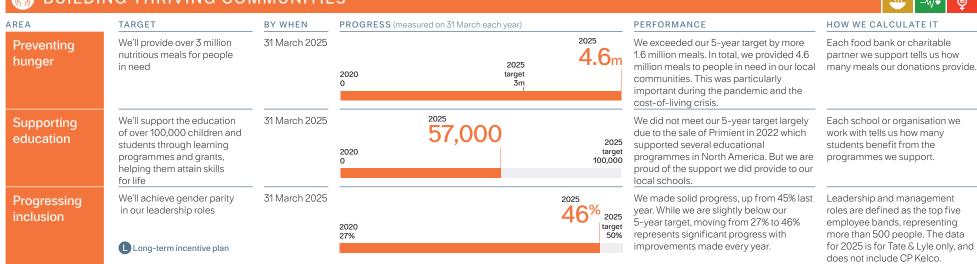
## ...and our purpose targets

In 2020, we set some long-term targets to help us pursue our purpose. We met some this year, and continued to make good progress towards others.







OUR STRATEGY

OUR MARKETS THE WORLD AROUND US

OUR PLATFORMS OUR CORE CATEGORIES OUR SOLUTIONS OUR SCIENTIFIC CAPABILITIES

OUR SUPPLY CHAIN OUR BUSINESS MODEL

OUR PROGRESS

## CARING FOR OUR PLANET AREA **TARGET** BY WHEN **PERFORMANCE** HOW WE CALCULATE IT PROGRESS (measured in calendar years) Deliver 38% absolute reduction 31 December Progress is largely due to new Scope 1 and 2 GHG emissions are Climate and in Energy and Industrial Scope 1 2028 agreements we entered during the year calculated from onsite energy carbon 2028 and 2 GHG emissions<sup>1,2</sup> for renewable electricity and consumption data. 2019 target emissions associated renewable energy 0% certificates. Long-term incentive plan Deliver 38% absolute reduction 31 December Progress is supported by reductions in We receive data on GHG emissions 29% in Energy and Industrial Scope 2028 emissions in Primient in the period from our supply chain, logistics team 2028 3 GHG emissions1 before we sold our investment in June and customers. target 2019 0% 2024. Primient remains a supplier to Tate & Lyle. Deliver 23% absolute reduction 31 December We exceeded our 2028 target ahead of We receive data on GHG emissions in Forest, Land and Agriculture 2028 schedule due to decarbonisation within from partners in our regenerative 2028 Scope 3 GHG emissions<sup>1,3</sup> our supply chain and the success of our agriculture programmes and third 2019 target 0% 23% regenerative agriculture programmes parties across our value chain. for corn and stevia. 100% of the electricity 31 December We entered into new agreements for Percentage of electricity we 61% purchased for our operations to 2030 renewable electricity and associated purchase that comes from renewable come from renewable sources renewable energy certificates for 2021 sources 0% operations across the world. 2024 Reduce water use 31 December While absolute water use was 5% lower, Percentage reduction (or increase, in Using less 2% intensity by 15% 2030 water intensity was 2% higher mainly 2024) in water use intensity across water 2030 due to increases at our sites in Thailand our operations. 2019 and Lafayette, Indiana, US. 0% Long-term incentive plan 100% of waste to be 31 December We continued to work with local Percentage of waste generated by Using waste 93% beneficially used 2030 partners in the US to use more of our our sites that is beneficially used. beneficially 2030 waste as nutrients on local farms or for 2019 target energy recovery. 65% 100% Long-term incentive plan The number of acres of corn Regenerative Maintain sustainable acreage Each year We supported 364,000 acres of corn equivalent to the volume of corn in 2024, equivalent to all the corn we purchased to make our ingredients agriculture we buy globally each year bought that year. Our regenerative each year compared with the 2024 agriculture programme in the US with sustainable acres of corn we Target met in 2024 0% Truterra continues to perform well. support each year.

## **Baselines**

The baseline for our caring for our planet targets is the year ended 31 December 2019, other than renewable electricity and beneficial use of waste which is calculated for the reporting year. For supporting healthy living and building thriving communities, the baseline is 31 March 2020.

<sup>1</sup> Validated by the Science Based Targets initiative.

<sup>2</sup> The target boundary includes land-related emissions and removals from bioenergy feedstocks.

<sup>3</sup> The target includes FLAG emissions and removals.