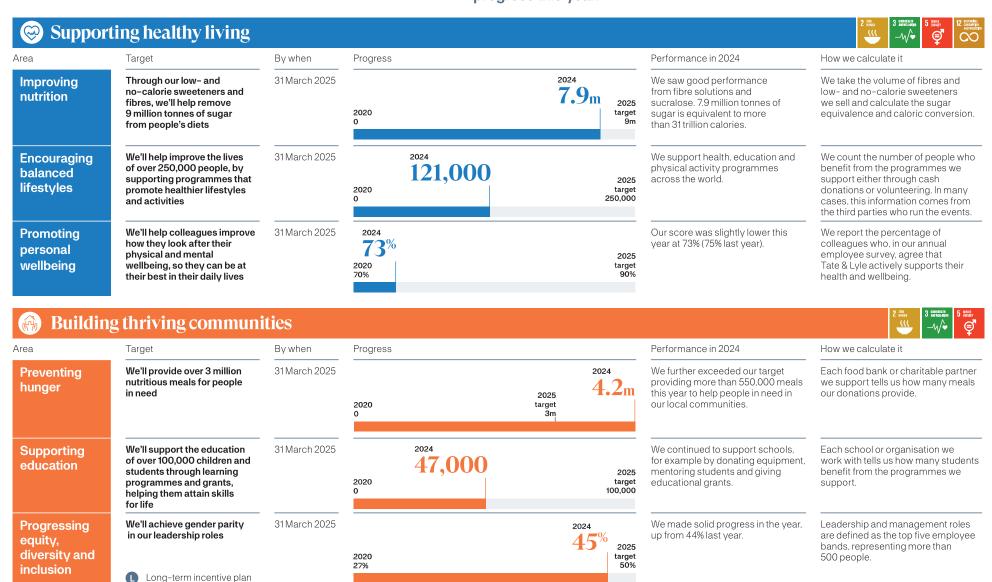
...and our purpose targets

In 2020, we set targets and commitments to help us pursue our purpose over a ten-year period. We continued to make good progress this year.



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Our progress

Caring for our planet Performance in 2023 Area Target By when Progress² How we calculate it Climate and Deliver 30% absolute reduction 31 December 2023 The reduction came from a Percentage absolute reduction in in Scope 1 and 2 GHG 2030 11% combination of lower production Scope 1 and 2 GHG emissions. carbon emissions1 levels in our plants, benefits from 2030 emissions 2019 target continuous improvement projects, 0% 30% and an increase in the use of Long-term incentive plan renewable electricity. 2023 Deliver 15% absolute reduction 31 December We exceeded our 2030 target well We receive data on GHG emissions in Scope 3 GHG emissions1 ahead of schedule due in part to from partners in our sustainable 2030 2030 strong reductions from our agriculture programmes and third 2019 target sustainable corn and stevia parties across our value chain 0% 15% including Primient. programmes. Eliminate the use of coal 31 December We met this target in October 2021 Our sites which use coal boilers to in all operations 2025 when we de-commissioned our last create energy. 2025 coal-fired boiler in the US. 2019 target 0% Target met in 2021 100% 100% of the electricity 31 December We increased the use of renewable Percentage of electricity we purchase 12% purchased for our operations to 2030 electricity at production facilities that comes from renewable sources. 2030 in Brazil, the Netherlands, Italy and come from renewable sources 2021 target the UK. 0% 100% 2023 Reduce water use 31 December Percentage reduction (or increase in Using less The increase was mainly due to 4% intensity by 15% greater water use intensity at our 2023) in water use intensity across 2030 water 2030 sites in Thailand and Lafavette. our operations 2019 target Indiana, US. 15% 0% Long-term incentive plan Using waste 100% of waste will 31 December We continued to work with local Percentage of waste generated by be beneficially used 2030 90% partners in the US to use more of our our sites that is beneficially used. beneficially waste as nutrients on local farms, or 2030 2019 target for energy recovery. 65% 100% Long-term incentive plan Sustainable Maintain sustainable acreage Each vear Our sustainable agriculture The number of acres of corn equivalent to the volume of programme in the US with Truterra purchased to make our ingredients agriculture corn we buy globally each year continues to perform well. We each year compared with the 2023 2023 target supported, 367,000 acres of corn sustainable acres of corn we Target met in 2023 100% in 2023, equivalent to all the corn we support through our partnership bought that year. with Truterra each year.

Baselines

The baseline for our caring for our planet targets is the year ended 31 December 2019, other than renewable electricity, whose baseline is the year ended 31 December 2021. For supporting healthy living and building thriving communities, the baseline is 31 March 2020.

¹ Validated as science-based by the Science Based Targets initiative.

² Measured in calendar years.