

If you would like to submit a question relating to the business of the Meeting, please provide brief details below:

Meeting arrangements

The General Meeting will be held at Hilton London Heathrow Airport T4, Terminal 4, Hounslow, TW6 3AF, GB at 10.30 a.m. on 30 September 2021. Registration will commence at 10.00 a.m.. If you plan to attend the General Meeting, please bring this card with you and keep it until the end of the General Meeting. It shows that you are entitled to attend and vote at the General Meeting and will speed up your admission to the General Meeting. Ordinary Shareholders should refer to the Circular, including the Notice of General Meeting (including the Notes), before completing this Form of Proxy.

Questions may also be sent via email to gm.questions@tateandlyle.com. If you wish to use an envelope for this card or the proxy form please address it to: Freeport RTHJ-CLLL-KBKU, Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex, BN99 6DA.

Shareholder Reference Number

Form of Proxy

Voting ID

Task ID

Shareholder Reference Number

TATE & LYLE

General Meeting of the holders of ordinary shares in Tate & Lyle PLC at 10.30 a.m. on 30 September 2021. Terms defined in the Circular dated 13 September 2021 shall apply in this Form of Proxy unless the context otherwise requires.

Please refer to the Notice of General Meeting contained in the Circular (which contains the full text of the resolutions and explanatory notes and instructions relevant to the completion of this form) and the Notes overleaf before completing this Form of Proxy. The Circular (including the Notice of General Meeting) is available online at <https://www.tateandlyle.com/investors/partnership-kps>.

You may also submit your proxy appointment electronically at www.sharevote.co.uk using the above numbers or via the CREST electronic proxy appointment service. Full details are set out in the Notice of General Meeting.

To be valid, all proxy appointments must be received by the registrars, Equiniti, no later than 10.30 a.m. on 28 September 2021.

I/we, hereby appoint the Chair of the Meeting or the following person:

Name of proxy

No. of Ordinary Shares

as my/our proxy, to exercise all or any of my/our rights to attend and to speak and/or vote on my/our behalf at the General Meeting of the holders of ordinary shares in Tate & Lyle PLC to be held at Hilton London Heathrow Airport T4, Terminal 4, Hounslow, TW6 3AF, GB at 10.30 a.m. on 30 September 2021 and at any adjournment thereof. The proxy will vote on the resolutions listed below as indicated. I/We appoint my/our proxy to attend, speak and vote on the Ordinary Resolutions (each in their original form and subject to any modification) to be proposed at the General Meeting in the manner indicated below. The proxy may vote as he or she thinks fit in respect of any other business which may properly come before the General Meeting.

Please put an 'X' here if this proxy appointment is one of multiple appointments being made (see Note 7 to the Notes overleaf).

Please indicate how you wish your proxy to vote by marking the appropriate boxes in ink like this:

Resolutions

Resolution 1: Ordinary Resolution

Approval of the Transaction and the Transaction Agreements and certain other ancillary matters, as set out in the Notice of General Meeting.

For Against Withheld¹

Resolution 2: Ordinary Resolution

Approval of the amendments to the Performance Share Plan section of the Company's remuneration policy, as set out in the Notice of General Meeting.

Notes

- 1 A vote withheld is not a vote in law and will not be counted in the calculation of the proportion of votes for and against a resolution.

0056-0225

Please mark this box if signing on behalf of the shareholder as attorney, receiver, or otherwise.

Signature

Date

Business Reply Plus
Licence Number
RTAR-LRUJ-RTCK



Equiniti
Aspect House
Spencer Road
Lancing
BN99 8HS



Notes to the Form of Proxy

Appointment of proxies

1. Full details of the resolutions to be proposed at the General Meeting, with explanatory notes, are set out in the Notice of General Meeting. Holders of Ordinary Shares (including those underlying ADRs) are entitled to vote on both of the resolutions at the General Meeting. Holders of Preference Shares are not entitled to vote at the General Meeting. Before completing this Form of Proxy please also read the "Action to be Taken" section set out in paragraph 10 of Part I of the Circular dated 13 September 2021. Terms used in this Form of Proxy shall have the meaning given to them in the Circular unless the context otherwise requires.
2. An Ordinary Shareholder entitled to attend, speak and vote at the General Meeting is entitled to appoint another person as his or her proxy to exercise all or any of his or her rights to attend and to speak and vote at the General Meeting. An Ordinary Shareholder may appoint more than one proxy in relation to the General Meeting provided that each proxy is appointed to exercise the rights attached to a different share or shares held by that Ordinary Shareholder. A proxy need not be an Ordinary Shareholder of the Company. The duly appointed Chair of the General Meeting will be appointed as your proxy unless you write another proxy's name in the space provided.
3. To be valid, this Form of Proxy (together with the power of attorney or other authority [if any] under which it is signed), electronic proxy appointment (see Note 12 below) or proxy appointment through CREST (see Notes 13 to 16 below) must be received by Equiniti by no later than 10.30 a.m. on 28 September 2021. If an Ordinary Shareholder submits more than one proxy appointment in respect of the same holding of Ordinary Shares, either by paper or electronic communication, the appointment received last by Equiniti before the latest time for receipt of proxies will take precedence. Appointing a proxy will not prevent an Ordinary Shareholder from attending and voting in person at the General Meeting.
4. Please indicate with an "X" in the box how you wish your vote to be cast. The person appointed as proxy will exercise his or her discretion as to how he or she votes or whether he or she abstains from voting on either Ordinary Resolution if no instruction is given on this Form of Proxy regarding that Ordinary Resolution. The person appointed as proxy will exercise his or her discretion as to how he or she votes or whether he or she abstains from voting on any other business (including amendments to the Ordinary Resolutions and any procedural business, including any resolution to adjourn), which may come before the General Meeting.
5. The "withheld" option on this Form of Proxy is provided to enable Ordinary Shareholders to abstain on the Ordinary Resolutions. However, a vote withheld is not a vote in law and will not be calculated in the calculation of proportion of votes "For" or "Against" the relevant resolution.
6. If the proxy is being appointed in relation to less than an Ordinary Shareholder's full voting entitlement, please enter the number of shares in relation to which they are authorised to act as proxy in the box next to the proxy holder's name. If left blank your proxy will be deemed to be authorised in respect of the Ordinary Shareholder's full voting entitlement.
7. To appoint more than one proxy, (an) additional Form(s) of Proxy may be obtained by contacting Equiniti on the number provided in Note 25 below, or you may photocopy this Form of Proxy. Please indicate in the box next to the proxy holder's name the number of shares in relation to which they are authorised to act as your proxy. Failure to specify the number of shares each proxy appointment relates to or specifying a number of shares in excess of those held by an Ordinary Shareholder on the record date for the meeting will result in the proxy appointments being invalid. Please also indicate by ticking the box provided if the proxy instruction is one of multiple instructions being given. All Forms of Proxy must be signed and should be returned together in the same envelope.
8. Hard copy Forms of Proxy should be sent to Equiniti at Freepost RTHJ-CLLL-KBKU, Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex, BN99 6DA. No stamp is needed if it is posted in the UK. If this Form of Proxy is posted outside the UK, you should return it in an envelope using the address on the back of this Form of Proxy. You will need to pay postage.
9. Any power of attorney or any other authority under which this Form of Proxy is signed (or a duly certified copy of such power or authority) must be included with this Form of Proxy.
10. If the Ordinary Shareholder is a corporation, this Form of Proxy must be executed under seal or signed by a duly authorised officer or attorney.
11. Any alteration to this Form of Proxy should be initialised by the person who signed it.
12. As an alternative to completing the hard copy Form of Proxy, Ordinary Shareholders may register the appointment of their proxy or proxies electronically by going to Equiniti's website, www.sharevote.co.uk and following the instructions. Ordinary Shareholders will need their Voting ID, Task ID and Shareholder Reference Number printed on this Form of Proxy. If Ordinary Shareholders have already registered with Equiniti's online portfolio service, Shareview, they can appoint a proxy or proxies electronically by logging on to their portfolio at www.shareview.co.uk and clicking on the link to vote. CREST members may also use the CREST electronic appointment service to appoint a proxy (see Notes 13 to 16 below). Please note that any electronic communication found to contain a computer virus will not be accepted.

Appointment of proxies through CREST

13. CREST members who wish to appoint a proxy or proxies through the CREST electronic proxy appointment service may do so for the meeting and any adjournment(s) thereof by following the procedures described in the CREST Manual. CREST personal members or other CREST sponsored members, and those CREST members who have appointed a voting service provider, should refer to their CREST sponsor or voting service provider, who will be able to take the appropriate action on their behalf.
14. In order for a proxy appointment or instruction made by means of CREST to be valid, the appropriate CREST message (a "CREST Proxy Instruction") must be properly

authenticated in accordance with Euroclear's specifications and must contain the information required for such instructions, as described in the CREST Manual (available at www.euroclear.com). The message (regardless of whether it constitutes the appointment of a proxy, the revocation of a proxy appointment or an amendment to the instruction given to a previously appointed proxy) must, in order to be valid, be transmitted so as to be received by Equiniti (ID RA19) by the latest time(s) for receipt of proxy appointments specified in Note 3 above. For this purpose, the time of receipt will be taken to be the time (as determined by the timestamp applied to the message by the CREST Applications Host) from which Equiniti is able to retrieve the message by enquiry to CREST in the manner prescribed by CREST. After this time any change of instructions to a proxy appointed through CREST should be communicated to the appointee by other means.

15. CREST members and, where applicable, their CREST sponsors or voting service providers, should note that Euroclear does not make available special procedures in CREST for any particular messages. Normal system timings and limitations will therefore apply in relation to the input of CREST Proxy Instructions. It is the responsibility of the CREST member concerned to take (or, if the CREST member is a CREST personal member or sponsored member or has appointed a voting service provider, to procure that his CREST sponsor or voting service provider takes) such action as shall be necessary to ensure that a message is transmitted by means of the CREST system by any particular time. In this connection, CREST members (and, where applicable, their CREST sponsors or voting service providers) are referred, in particular, to those sections of the CREST Manual concerning practical limitations of the CREST system and timings.
16. The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.

Right to attend and vote

17. The entitlement of an Ordinary Shareholder to attend and vote at the meeting, and the number of votes which may be cast at the meeting, will be determined by reference to the Company's register of members at 6.30 p.m. (London time) 28 September 2021 (or in the case of an adjournment, at 6.30 p.m. (London time) on the date which is two business days before the time fixed for the adjourned meeting). Changes to the Company's register of members after the relevant deadline shall be disregarded in determining the rights of any person to attend, speak and vote at the General Meeting.

Corporate representatives

18. Any corporation which is an Ordinary Shareholder can appoint one or more corporate representatives who may exercise on its behalf all of its powers as an Ordinary Shareholder provided that they do not do so in relation to the same shares.

Nominated persons

19. A person who is not an Ordinary Shareholder of the Company, but has been nominated by an Ordinary Shareholder to enjoy information rights in accordance with Section 146 of the Companies Act 2006 ("nominated persons"), does not have the right to appoint a proxy, although he or she may have a right under an agreement with the Ordinary Shareholder to be appointed (or to have someone else appointed) as a proxy. Alternatively, if nominated persons do not have such a right, or do not wish to exercise it, they may have a right under an agreement with the relevant Ordinary Shareholder to give instructions as to the exercise of voting rights.
20. If you have been nominated to receive general shareholder communications directly from the Company, it is important to remember that your main contact in terms of your investment remains the registered shareholder or custodian or broker who administers the investment on your behalf. Therefore, any changes or queries relating to your personal details and holding (including any administration) must continue to be directed to your existing contact at your investment manager or custodian. The Company cannot guarantee to deal with matters that are directed to it in error. The only exception to this is where the Company, in exercising one of its powers under the Companies Act 2006, writes to you directly for a response.

Joint shareholders

21. In the case of joint holders of Ordinary Shares, where more than one of the joint holders purports to appoint a proxy, only the appointment submitted by the most senior holder shall be accepted. Seniority shall be determined by the order in which the names stand in the Company's register of members in respect of the joint holding (the first-named being the most senior).

Voting rights

22. Holders of Ordinary Shares are entitled to attend and vote at general meetings of the Company. As at 9 September 2021, being the Latest Practicable Date prior to publication of the Notice of General Meeting, the total number of issued Ordinary Shares of the Company was 468,493,667. The Company does not hold any shares in treasury and therefore the total number of voting rights attached to the Company's issued Ordinary Shares as at the Latest Practicable Date was 468,493,667.

Information on website

23. A copy of the Notice of General Meeting and other information required by Section 311A of the Companies Act 2006 can be found on the Company's website, www.tateandlyle.com.

Electronic communication

24. Shareholders may not use any electronic address provided in this Form of Proxy or any related documents (including the Notice of General Meeting) to communicate with the Company for any purposes other than those expressly stated.

Shareholder helpline

25. If you have any questions relating to this Form of Proxy, please call Equiniti between 8.30 a.m. and 5.30 p.m. (London time), Monday to Friday (excluding English and Welsh public holidays) on 0371 384 2063 from within the UK or on +44(0) 121 415 0235 if calling from outside the UK (calls to these numbers from outside the UK will be charged at the applicable international rate).